

2025

UMMC STRATEGIC PLAN

2021 SUMMARY

Introduction



The University of Mississippi Medical Center's mission is to improve the health and well-being of all Mississippians. As the state's only academic medical center, we educate health professionals, discover and share basic and applied scientific knowledge and keep our communities healthy with our commitment to superior care. In times of crisis, such as during the recent pandemic, we step up to provide whatever is required to help our citizens maintain their health.

Guiding an organization with a nearly \$3 billion economic impact can't be done on the fly; it requires thoughtful plans that have been expansively imagined, widely vetted and carefully refined. This tradition goes back more than 65 years at the Medical Center, with the formation of the Long-Range Planning Committee that included visionaries such as David Pankratz, Arthur Guyton and James Hardy.

In that spirit, we have developed UMMC 2025, a new five-year plan that will guide our strategic priorities and articulate the investments we must make to achieve our goals. The plan represents the best ideas from across the organization and communicates our vision, goals, strategies and indicators of success.

UMMC 2025 sets out five specific strategies that we will focus on over the next five years. Although by their nature these strategies are not expected to change significantly over the course of five years, each calendar year we will develop new specific and measurable goals associated with each of the strategies.

The strategies include:

-  Maximizing value in quality of care
-  Driving strategic clinical growth
-  Expanding health care services statewide
-  Positioning academic programs for the next generation of learners
-  Strengthening research programs

The development of UMMC 2025 has been a truly collaborative effort as leaders from across the organization have worked together to create the plan. We would like to thank everyone for their time and valuable insight. Your contribution, and the work that all of us will do to achieve the aims we set for ourselves, will lead us to our ultimate goal of a healthier Mississippi.

A handwritten signature in black ink that reads "LouAnn Woodward, M.D." The signature is written in a cursive, flowing style.

LouAnn Woodward, M.D.

*Vice Chancellor for Health Affairs and Dean, School of Medicine
The University of Mississippi Medical Center*

1 Vision

The University of Mississippi Medical Center will be a premier academic health sciences system that is recognized nationally for high-quality clinical care, for innovative research and for training committed health care professionals who work together to improve health outcomes and eliminate health care disparities.

5 Strategies

1



Maximize value in quality of care

2



Drive strategic clinical growth

3



Expand health care services statewide

4



Position academic programs for the next generation of learners

5



Strengthen research programs

20 Goals

- 1 Improve publicly reported quality scores
- 2 Enhance care coordination across the inpatient continuum
- 3 Improve documentation of clinical care
- 4 Make health care more affordable by reducing the cost of care
- 5 Improve patient access
- 6 Develop a multi-year clinical faculty workforce plan
- 7 Expand the number of UMMC locations in Metro Jackson
- 8 Use existing infrastructure to increase telehealth visits
- 9 Develop a statewide pediatric specialty network plan
- 10 Develop a statewide adult specialty network plan
- 11 Select high priority health system affiliations/joint ventures
- 12 Build foundation as statewide leader for population health
- 13 Assess renovation needs for educational enterprises
- 14 Enhance faculty professional development
- 15 Enhance structure of basic science education programs
- 16 Promote a culture of professionalism in the clinical-learning environment
- 17 Expand partnerships with key external affiliates
- 18 Optimize use of research space
- 19 Evaluate and update existing research funds flow
- 20 Establish research faculty external funding goals

Mission

The mission of the University of Mississippi Medical Center is to improve the health and well-being of patients and the community through excellent training for health care professionals, engagement in innovative research and the delivery of state-of-the-art health care.



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